
From: Chip Kahn <CKahn@FAH.org>
Sent: 11/20/2023 10:22:47 PM +0000
To: "Brooks-LaSure, Chiquita (CMS/OA)" <Chiquita.Brooks-LaSure@cms.hhs.gov>
CC: "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>; "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>; "Rice, Cheri (CMS/CM)" <Cheri.Rice@cms.hhs.gov>; Donald May <dmay@fah.org>; Steve Speil <SSpeil@FAH.org>; Katie Tenoever <ktenoever@FAH.org>; Charlene MacDonald <CMacDonald@fah.org>
Subject: MA plan concern
Attachments: FAH Letter to CMS on UHC coverage policy 11-20-2023.pdf

Chiquita, please see the attached letter on a very important concern related to the MA plans, and specifically UnitedHealthcare. The Federation is very concerned that UnitedHealthcare would be violating the recent coverage changes made by CMS in the 2024 MA policy and technical rule and thus frankly shortchanging coverage for Medicare beneficiaries. We believe UnitedHealthcare's action have implications for how CMS plans to track and enforce the new regulations. We would appreciate the opportunity to meet with you and your team on this issue to discuss ways that hospitals can best make you aware of these plan policies so you can take action to ensure MA enrollees receive the same benefits to which they are entitled.

Thanks for your consideration and hope you can take a much-deserved break during this Thanksgiving season. Chip

Charles N. Kahn III
President and CEO
Federation of American Hospitals
750 9th Street, NW Suite 600
Washington, DC 20001
202-624-1534
www.fah.org
[@ChipKahn](#)



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From: "Seshamani, Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6)
(b)(6)
Sent: 1/12/2022 4:14:34 PM +0000
To: Chip Kahn <CKahn@FAH.org>; Carie Spangler (CMS/CM)
(Carie.Spangler@cms.hhs.gov)
Subject: RE: RE: Health Affairs blog on Medicare vision

Thank you Chip – adding Carie to process the meeting request.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Chip Kahn <CKahn@FAH.org>
Sent: Wednesday, January 12, 2022 9:39 AM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Subject: RE: Health Affairs blog on Medicare vision

Meena, appreciate the note. The blog is very helpful. At some point, I would like the opportunity to get together to discuss the Medicare agenda. Thanks so much, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

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Washington, DC 20001

202-624-1534

www.fah.org

[@ChipKahn](#)



From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>

Sent: Tuesday, January 11, 2022 3:21 PM

To: Chip Kahn <CKahn@FAH.org>

Subject: Health Affairs blog on Medicare vision

CAUTION: EXTERNAL: THIS MESSAGE WAS SENT FROM OUTSIDE OF FAH

Hi Chip,

Happy new year, and I hope you are well.

I'm excited to share that we just published a [blog in Health Affairs](#) outlining Medicare's strategy and plans in the Biden-Harris administration. At a high level, the blog articulates a vision for leaning into Medicare's role as a leader in the health system – driving towards equitable, patient-centered care in everything we do. We are excited to share the vision as a starting point to conversations with our partners.

We welcome your thoughts, questions, and feedback as we look to transform our health system to improve outcomes for all Americans. Thanks for your support!

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6)

(cell)

Meena.Seshamani@cms.hhs.gov



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From: "Seshamani, Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6) >
Sent: 2/28/2024 9:52:01 PM +0000
To: "Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM)" <IngJye.Cheng@cms.hhs.gov>;
"Jacobs, Douglas (CMS/CM)" <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: RE: United ransomware event

Makes sense thank you.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Sent: Wednesday, February 28, 2024 4:51 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Two updates to the list below on FFS activities. On SNF, we are not going to issue additional instruction to suspend claims edits. We believe the current systems requirements will allow for SNF claims to be paid even if a hospital claim has not been submitted. We will continue to monitor. On price transparency, if a hospital raises this issue as a reason for any failures on consumer-friendly display requirements, we will address it using our standard procedures.

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Tuesday, February 27, 2024 3:07 PM
To: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Tracking all of this – thank you!!

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Sent: Tuesday, February 27, 2024 2:33 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Here's the FFS response so far. The two new item are on the waiver from EDI (separate note to you and Cheri, Meena) and on the SNFs – we're working on suspending the claims edit that would result in rejecting a SNF claim if the corresponding inpatient claim is not found in the system. We don't believe 1812(f) is the appropriate tool here since clinically the stays should still be required.

PCG: HETS transactions with Change Healthcare disconnected as of last week.

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CCPG: (1) Hospices requesting extensions on filing Notice of Elections for new hospice elections -- Existing exceptions process exists and hospices would request directly from the MACs. (2) Home health agencies requesting extensions of Notice of Admissions for new HHA admission – Existing exceptions process exists and HHAs would request directly from the MACs. (3) SNFs concerned about claims being rejected because hospital claim for the associated 3 day inpatient stay is not in the system – Intend to send a TDL to suspend the claims edit; working with PBG on timing. (4) Broader requests on waiving timely filing – not yet applicable but will continue to monitor.

P3: Request to exercise enforcement discretion with respect to hospitals that operate internet-based price estimator tools that rely on Change Healthcare for varied functions, including coverage verification – response TBD.

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Monday, February 26, 2024 9:12 PM
To: Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>; Cheng (she/they), Ing-

Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Subject: Fwd: United ransomware event

See the request for flexibility on hospital price transparency in particular...

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From: Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Sent: Monday, February 26, 2024 8:49:34 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Payne, Skip (CMS/EPRO) <Skip.Payne@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>
Subject: FW: United ransomware event

FYI. Please forward to staff as appropriate.

From: Chip Kahn <CKahn@FAH.org>
Sent: Monday, February 26, 2024 6:58 PM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Cc: Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Subject: United ransomware event

Chiquita, I deeply appreciate all the attention you and Jon Blum are giving to the fallout from the UnitedHealth Group's Change Healthcare ransomware event. The effect of this hack on patients, patient care and those providing care is material. The developing effects on hospital care and access could be significant and mitigation will be important. I am attaching a letter outlining initial recommendations from the Federation on potential mitigation. We are available to help as resources and thank you for all you are doing. Best, Chip

Charles N. Kahn III

President and CEO

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From: "Seshamani, Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6)
(b)(6)
Sent: 5/20/2022 2:24:33 PM +0000
To: "Turco, Molly (CMS/CM)" <molly.turco@cms.hhs.gov>; Cheri M. Rice (CMS/CM) (Cheri.Rice@cms.hhs.gov)
Subject: FW: MA and prior authorization
Attachments: 2022-05-19 FAH Ltr re OIG MA Authorization Clinical Standards Report w Attachment.pdf

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Chip Kahn <CKahn@FAH.org>
Sent: Friday, May 20, 2022 10:23 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Cc: Christi.Grimm@oig.hhs; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; sspeil (fah.org)

CMS000070_0000022

<sspeil@fah.org>

Subject: MA and prior authorization

Chiquita: appreciate all you are doing. Attached is a letter re the recent IG report on MA and prior authorization. We thought the referenced IG report was a real wake up call and think it is important for CMS to explore avenues of mitigation for this concern that has such an effect on beneficiaries. Thanks for attention you can give to this. Best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street NW, Suite 600

Washington, D.C. 20001

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Appointment Title: External Meeting: The Federation of American Hospitals (FAH) - please FWD

Organizer: Seshamani, Meena (CMS/OA)

Attendees: Johanna Pasquier; Chip Kahn; Richter,Elizabeth(CMS/CM) (elizabeth.richter@cms.hhs.gov); Rice, Cheri M. (CMS/CM) (Cheri.Rice@cms.hhs.gov); Mays, Beth A. (CMS/CM); Ahern, Robert J. (CMS/CM); Jacobs, Douglas (CMS/CM); Martin, Kristi (CMS/CM); Christiane Labonte (CMS/CM) (Christiane.Labonte@cms.hhs.gov); Richards, Adam C. (CMS/CCSQ)

Location: https://cms.zoomgov.com/j/ (b)(6) pwd= (b)(6)

Start Time: 3/22/2022 5:00:00 PM +0000

End Time: 3/22/2022 5:30:00 PM +0000

Reminder Time: 3/22/2022 4:45:00 PM +0000

Reminder Set: true

Duration: 30 minutes

Is Recurring: false

Reccurance Type: Not

Reccurance Pattern:

Response Status: 1

Busy Status: Busy

Attachments: Meeting Request Form - Meena SS.doc; MA Unfair Practices Needed Improvements 90121 -- FINAL.pdf; 20-1114 Amicus Brief of The Federation of American Hospitals.pdf; FINAL, Avalere Health Study, OPPS Analysis.pdf; CY 2021.OPPS.FAH.1005.pdf

- 340B Outpatient Payment Policy
- Medicare Advantage
- Physician-Owned Hospitals
- Site Neutral

Carie Spangler is inviting you to a scheduled ZoomGov meeting.

Join ZoomGov Meeting

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Meeting ID: (b)(6)

Password: (b)(6)

One tap mobile

+16692545252, (b)(6) # US (San Jose)
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Dial by your location

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833 568 8864 US Toll-free

Meeting ID: (b)(6)

Find your local number: <https://cms.zoomgov.com>, (b)(6)

Join by SIP

Password (b)(6)

[sip:\(b\)\(6\)@sip.zoomgov.com](sip:(b)(6)@sip.zoomgov.com)

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From: "Seshamani, Meena (CMS/OA)" <(b)(6)>
(b)(6)
(b)(6)
(b)(6)
Sent: 2/27/2024 8:06:53 PM +0000
To: "Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM)" <IngJye.Cheng@cms.hhs.gov>;
"Jacobs, Douglas (CMS/CM)" <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: RE: United ransomware event

Tracking all of this – thank you!!

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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CCPG: (1) Hospices requesting extensions on filing Notice of Elections for new hospice elections -- Existing exceptions process exists and hospices would request directly from the MACs. (2) Home health agencies requesting extensions of Notice of Admissions for new HHA admission – Existing exceptions process exists and HHAs would request directly from the MACs. (3) SNFs concerned about claims being rejected because hospital claim for the associated 3 day inpatient stay is not in the system – Intend to send a TDL to suspend the claims edit; working with PBG on timing. (4) Broader requests on waiving timely filing – not yet applicable but will continue to monitor.

P3: Request to exercise enforcement discretion with respect to hospitals that operate internet-based price estimator tools that rely on Change Healthcare for varied functions, including coverage verification – response TBD.

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Subject: Fwd: United ransomware event

See the request for flexibility on hospital price transparency in particular...

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Sent: Monday, February 26, 2024 8:49:34 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Payne, Skip (CMS/EPRO) <Skip.Payne@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>
Subject: FW: United ransomware event

FYI. Please forward to staff as appropriate.

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Sent: Monday, February 26, 2024 6:58 PM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
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Subject: United ransomware event

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Charles N. Kahn III

President and CEO

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@ChipKahn



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From: "Seshamani Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6)
(b)(6)
Sent: 10/13/2023 5:06:40 PM +0000
To: "Engelhardt, Tim (CMS/FCHCO)" <Tim.Engelhardt@cms.hhs.gov>; "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>
Subject: RE: RE: Recommended Improvements to Medicare Plan Finder

Thanks Tim! Super helpful. I forwarded it to mary Wallace.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Engelhardt, Tim (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>
Sent: Friday, October 13, 2023 11:12 AM
To: Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Subject: FW: Recommended Improvements to Medicare Plan Finder

Molly and Meena –

FYI, we have an RFI in the 2025 C/D rule on one of the topics in here, partly because we weren't sure where the advocates would be on this. Now we know!

These groups should see the RFI in the C/D rule as being responsive to their letter, but the bigger steps is to get OC bought in, and we're not there yet.

Tim Engelhardt (he/him)

Medicare-Medicaid Coordination Office

Centers for Medicare & Medicaid Services

tim.engelhardt@cms.hhs.gov

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From: Amy Abdnor <AAbdnor@arnoldventures.org>
Sent: Friday, October 13, 2023 10:11 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Engelhardt, Tim (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Cc: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddd.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snpalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>
Subject: Recommended Improvements to Medicare Plan Finder

Good Morning,

First and foremost, we really appreciate CMS' continued investments in improving care for people who are dual-eligible. Ahead of this Open Enrollment cycle, I'm attaching a letter from a group of aligned organizations with some ideas for how Plan Finder could be

improved to further support people who are dual eligible with understanding their coverage options and promoting integrated models in the future.

We are more than happy to answer any questions about these ideas, and we look forward to continuing to work with CMS to advance high quality coverage for this important population.

Best,

Amy

Amy Abdnor (she/her)

Director, Health Care

Email aabdnor@arnoldventures.org | Twitter [@amyabdnor](https://twitter.com/amyabdnor)

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Washington, D.C. 20006

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From: "Seshamani, Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6)
Sent: 2/29/2024 6:53:28 PM +0000
To: "Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM)" <IngJye.Cheng@cms.hhs.gov>;
"Jacobs, Douglas (CMS/CM)" <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: RE: United ransomware event

Great! Thank you!

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Sent: Thursday, February 29, 2024 1:53 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

CMS000070_0000032

Closing out the last FFS Item received to date. On COA's request to waive EDI or receive expedited enrollment when changing vendors, we will implement the regular process for reviewing waivers through the MACs and work with the MACs to expedite vendor change requests on request. Torris has spoken with the MACs on this and it should be no problem. This is all in the EPRO document and EPRO is aware. Thanks.

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Wednesday, February 28, 2024 4:52 PM
To: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Makes sense thank you.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6)

(cell)

Meena.Seshamani@cms.hhs.gov



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From: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Sent: Wednesday, February 28, 2024 4:51 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Two updates to the list below on FFS activities. On SNF, we are not going to issue additional instruction to suspend claims edits. We believe the current systems requirements will allow for SNF claims to be paid even if a hospital claim has not been submitted. We will continue to monitor. On price transparency, if a hospital raises this issue as a reason for any failures on consumer-friendly display requirements, we will address it using our standard procedures.

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Tuesday, February 27, 2024 3:07 PM
To: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Tracking all of this – thank you!!

My best,
Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Sent: Tuesday, February 27, 2024 2:33 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>
Subject: RE: United ransomware event

Here's the FFS response so far. The two new item are on the waiver from EDI (separate note to you and Cheri, Meena) and on the SNFs – we're working on suspending the claims edit that would result in rejecting a SNF claim if the corresponding inpatient claim is not found in the system. We don't believe 1812(f) is the appropriate tool here since clinically the stays should still be required.

PCG: HETS transactions with Change Healthcare disconnected as of last week.

MCMG: (1) TDL issued on Friday requiring MACs to report daily on disturbances and requests. Currently, one request in regarding extensions for DME cases from CGS and Noridian a and MCMG coordinating with CPI. (2) Requests regarding waiver from EDI. The MACs administer this process but significant use of this could overwhelm the MACs' ability to process paper claims. So while it's possible to grant waivers on request, it might be preferable to undertake a communications strategy to ensure providers know their options: Wait, Choose to use another vendor or clearinghouse, Submit claims one at a time through the MAC portals, Manually type in claims via CMSnet, Request a waiver from EDI.

CCPG: (1) Hospices requesting extensions on filing Notice of Elections for new hospice elections -- Existing exceptions process exists and hospices would request directly from the MACs. (2) Home health agencies requesting extensions of Notice of Admissions for new HHA admission – Existing exceptions process exists and HHAs would request directly from the MACs. (3) SNFs concerned about claims being rejected because hospital claim for the associated 3 day inpatient stay is not in the system – Intend to send a TDL to suspend the claims edit; working with PBG on timing. (4) Broader requests on waiving timely filing – not yet applicable but will continue to monitor.

P3: Request to exercise enforcement discretion with respect to hospitals that operate internet-based price estimator tools that rely on Change Healthcare for varied functions, including coverage verification – response TBD.

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Monday, February 26, 2024 9:12 PM
To: Jacobs, Douglas (CMS/CM) <Douglas.Jacobs@cms.hhs.gov>; Cheng (she/they), Ing-Jye (ing-jay) (CMS/CM) <IngJye.Cheng@cms.hhs.gov>
Subject: Fwd: United ransomware event

See the request for flexibility on hospital price transparency in particular...

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From: Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Sent: Monday, February 26, 2024 8:49:34 PM
To: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Payne, Skip (CMS/EPRO) <Skip.Payne@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>
Subject: FW: United ransomware event

FYI. Please forward to staff as appropriate.

From: Chip Kahn <CKahn@FAH.org>
Sent: Monday, February 26, 2024 6:58 PM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Cc: Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Subject: United ransomware event

Chiquita, I deeply appreciate all the attention you and Jon Blum are giving to the fallout from the UnitedHealth Group's Change Healthcare ransomware event. The effect of this hack on patients, patient care and those providing care is material. The developing effects on hospital care and access could be significant and mitigation will be important. I am attaching a letter outlining initial recommendations from the Federation on potential mitigation. We are available to help as resources and thank you for all you are doing. Best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street, NW Suite 600

Washington, DC 20001

202-624-1534

www.fah.org

[@ChipKahn](#)



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From: Chip Kahn <CKahn@FAH.org>
Sent: 7/28/2022 8:33:51 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: RE: RE: RFI just released

Thanks so much for the heads up, Meena. We will be commenting. Best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street, NW Suite 600

Washington, DC 20001

202-624-1534

www.fah.org

[@ChipKahn](#)



From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Thursday, July 28, 2022 4:20 PM
To: Chip Kahn <CKahn@FAH.org>
Subject: RFI just released

CAUTION: EXTERNAL: THIS MESSAGE WAS SENT FROM OUTSIDE OF FAH

Hi Chip, I hope you are well.

We wanted to flag for you that this afternoon we issued an RFI <https://public-inspection.federalregister.gov/2022-16463.pdf> that seeks feedback from the public and our partners on ways to strengthen MA to ensure all parts of Medicare are driving towards the Vision for Medicare and the CMS Strategic Pillars.

We created this new opportunity for feedback to increase engagement and gather information and ideas on all aspects of the MA program from stakeholders to inform our work. The sections of the RFI are: a) Advance Health Equity, b) Expand Access: Coverage and Care, c) Drive Innovation to Promote Patient-Centered Care, d) Support Affordability and Sustainability, e) Engage Partners.

We look forward to hearing your feedback. Please let me know if you would like to discuss and we can find a time on the schedule.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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From: Mark Miller <MMiller@arnoldventures.org>
Sent: 1/15/2022 12:11:10 AM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
CC: Jessika Thomas <jthomas@arnoldventures.org>
Subject: Re: Re: availability to meet
Jessika-

Pls find time - include Erica and Arielle.

Mark E Miller, PhD
Executive Vice President of Health Care
Arnold Ventures
1776 I (Eye) Street, NW
Suite 850
Washington, DC 20006
(202) 854-2863

On Jan 14, 2022, at 6:59 PM, Seshamani, Meena (CMS/OA)
<Meena.Seshamani@cms.hhs.gov> wrote:

CAUTION | EXTERNAL EMAIL | This email originated from outside of the organization.
Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hi Mark, I hope you are well, and happy new year.

I was wondering if you/people from your team have been doing any thinking around MA risk adjustment, and if we could schedule time to get any thoughts/analyses you might have.

Appreciate it, and have a nice weekend.

My best,
Meena

Meena Seshamani, MD, PhD (she/her)
Director, Center for Medicare
(b)(6) (cell)
Meena.Seshamani@cms.hhs.gov



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From: Chip Kahn <CKahn@FAH.org>
Sent: 5/20/2022 2:22:50 PM +0000
To: "Brooks-LaSure, Chiquita (CMS/OA)" <Chiquita.Brooks-LaSure@cms.hhs.gov>
CC: Christi.Grimm@oig.hhs; "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>; "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>; "sspeil (fah.org)" <sspeil@fah.org>
Subject: MA and prior authorization
Attachments: 2022-05-19 FAH Ltr re OIG MA Authorization Clinical Standards Report w Attachment.pdf

Chiquita: appreciate all you are doing. Attached is a letter re the recent IG report on MA and prior authorization. We thought the referenced IG report was a real wake up call and think it is important for CMS to explore avenues of mitigation for this concern that has such an effect on beneficiaries. Thanks for attention you can give to this. Best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street NW, Suite 600

Washington, D.C. 20001

(Office) 202-624-1534

(Cell) (b)(6)

www.fah.org



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From: "Thompson, Ashley" <athompson@aha.org>
Sent: 11/20/2023 8:32:02 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
CC: "Rice, Cheri (CMS/CM)" <Cheri.Rice@cms.hhs.gov>; "Ross, Priscilla" <pross@aha.org>; "Hughes, Stacey" <shughes@aha.org>; "Millerick, Michelle" <mmillerick@aha.org>
Subject: MA final rule - concerning insurer policies
Attachments: 2023-20-11_LTR_CMS MA Rule Policies_f.pdf

Hi Meena – Thanks again for taking the time last month to record an interview with me for AHA’s National RPB on the FY 2024 MA Final Rule. I really appreciated your openness to hearing our concerns when we believed there were discrepancies between plans’ guidance and the CMS rules. We have recently become aware of certain MAOs that have issued policies for 2024 that we don’t believe fully adhere to the rule’s requirements. Attached is more detail.

I was hoping we could meet with you or members of your team to discuss further.

Thanks, and hope you have a Happy Thanksgiving!

Ashley

Ashley Thompson
Senior Vice President
Public Policy Analysis and Development
American Hospital Association
800 10th Street, NW, Suite 400
Washington, DC 20001
202-626-2688

From: "Seshamani Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6)

Sent: 10/13/2023 2:20:52 PM +0000

To: Amy Abdnor <AAbdnor@arnoldventures.org>; "Brooks-LaSure, Chiquita (CMS/OA)" <Chiquita.Brooks-LaSure@cms.hhs.gov>; "Engelhardt, Tim (CMS/FCHCO)" <Tim.Engelhardt@cms.hhs.gov>; "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>; "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>

CC: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddd.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snpalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>

Subject: RE: RE: Recommended Improvements to Medicare Plan Finder

Thank you very much Amy and colleagues.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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are the intended recipient, you are notified that you have the obligation to ensure that any further dissemination, distribution or copying is consistent with applicable law.

From: Amy Abdnor <AAbdnor@arnoldventures.org>
Sent: Friday, October 13, 2023 10:11 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Engelhardt, Tim (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Cc: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddds.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snppalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>
Subject: Recommended Improvements to Medicare Plan Finder

Good Morning,

First and foremost, we really appreciate CMS' continued investments in improving care for people who are dual-eligible. Ahead of this Open Enrollment cycle, I'm attaching a letter from a group of aligned organizations with some ideas for how Plan Finder could be improved to further support people who are dual eligible with understanding their coverage options and promoting integrated models in the future.

We are more than happy to answer any questions about these ideas, and we look forward to continuing to work with CMS to advance high quality coverage for this important population.

Best,

Amy

Amy Abdnor (she/her)

Director, Health Care

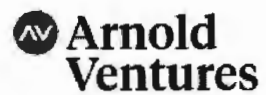
Email aabdnor@arnoldventures.org | Twitter [@amyabdnor](https://twitter.com/amyabdnor)

Office 202.655.2018

1201 New York Avenue, Suite 1100-A

Washington, D.C. 20006

arnoldventures.org



Sent: 10/13/2023 2:21:11 PM +0000
Subject: FW: FW: Recommended Improvements to Medicare Plan Finder
Attachments: Medicare Plan Finder Identified Changes.pdf

My best,
Meena

Meena Seshamani, MD, PhD (she/her)
Director, Center for Medicare
(b)(6) (cell)
Meena.Seshamani@cms.hhs.gov



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From: Amy Abdnor <AAbdnor@arnoldventures.org>
Sent: Friday, October 13, 2023 10:11 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Engelhardt, Tim (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Cc: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddds.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snpalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>
Subject: Recommended Improvements to Medicare Plan Finder

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We are more than happy to answer any questions about these ideas, and we look forward to continuing to work with CMS to advance high quality coverage for this important population.

Best,

Amy

Amy Abdnor (she/her)

Director, Health Care

Email aabdnor@arnoldventures.org | Twitter [@amyabdnor](https://twitter.com/amyabdnor)

Office 202.655.2018

1201 New York Avenue, Suite 1100-A

Washington, D.C. 20006

arnoldventures.org



From: "Pollack, Rick" <rpollack@aha.org>
Sent: 7/28/2022 8:38:03 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: RE: RE: RFI just released

Thanks...will definitely review and share with our team.

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Thursday, July 28, 2022 4:19 PM
To: Pollack, Rick <rpollack@aha.org>
Subject: RFI just released

Hi Rick, I hope you are well.

We wanted to flag for you that this afternoon we issued an RFI <https://public-inspection.federalregister.gov/2022-16463.pdf> that seeks feedback from the public and our partners on ways to strengthen MA to ensure all parts of Medicare are driving towards the Vision for Medicare and the CMS Strategic Pillars.

We created this new opportunity for feedback to increase engagement and gather information and ideas on all aspects of the MA program from stakeholders to inform our work. The sections of the RFI are: a) Advance Health Equity, b) Expand Access: Coverage and Care, c) Drive Innovation to Promote Patient-Centered Care, d) Support Affordability and Sustainability, e) Engage Partners.

We look forward to hearing your feedback. Please let me know if you would like to discuss and we can find a time on the schedule.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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AHA Cybersecurity Team

From: "Seshamani, Meena (CMS/OA)" (b)(6)
(b)(6)
(b)(6)
Sent: 11/20/2023 10:35:39 PM +0000
To: "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>
Subject: FW: FW: MA plan concern
Attachments: FAH Letter to CMS on UHC coverage policy 11-20-2023.pdf

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) cell)

Meena.Seshamani@cms.hhs.gov



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From: Chip Kahn <CKahn@FAH.org>
Sent: Monday, November 20, 2023 5:23 PM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Cc: Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Donald May <dmay@fah.org>; Steve Speil <SSpeil@FAH.org>; Katie Tenover <ktenover@FAH.org>; Charlene MacDonald

CMS000070_0000047

<CMacDonald@fah.org>
Subject: MA plan concern

Chiquita, please see the attached letter on a very important concern related to the MA plans, and specifically UnitedHealthcare. The Federation is very concerned that UnitedHealthcare would be violating the recent coverage changes made by CMS in the 2024 MA policy and technical rule and thus frankly shortchanging coverage for Medicare beneficiaries. We believe UnitedHealthcare's action have implications for how CMS plans to track and enforce the new regulations. We would appreciate the opportunity to meet with you and your team on this issue to discuss ways that hospitals can best make you aware of these plan policies so you can take action to ensure MA enrollees receive the same benefits to which they are entitled.

Thanks for your consideration and hope you can take a much-deserved break during this Thanksgiving season. Chip

Charles N. Kahn III
President and CEO
Federation of American Hospitals
750 9th Street, NW Suite 600
Washington, DC 20001
202-624-1534
www.fah.org
[@ChipKahn](#)



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From: Chip Kahn <CKahn@FAH.org>
Sent: 1/12/2022 2:39:07 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: RE: RE: Health Affairs blog on Medicare vision

Meena, appreciate the note. The blog is very helpful. At some point, I would like the opportunity to get together to discuss the Medicare agenda. Thanks so much, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street, NW Suite 600

Washington, DC 20001

202-624-1534

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[@ChipKahn](#)



From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Tuesday, January 11, 2022 3:21 PM
To: Chip Kahn <CKahn@FAH.org>
Subject: Health Affairs blog on Medicare vision

CAUTION: EXTERNAL: THIS MESSAGE WAS SENT FROM OUTSIDE OF FAH

Hi Chip,

Happy new year, and I hope you are well.

Iâ€™m excited to share that we just published a [blog in Health Affairs](#) outlining Medicareâ€™s strategy and plans in the Biden-Harris administration. At a high level, the

blog articulates a vision for leaning into Medicare's role as a leader in the health system driving towards equitable, patient-centered care in everything we do. We are excited to share the vision as a starting point to conversations with our partners.

We welcome your thoughts, questions, and feedback as we look to transform our health system to improve outcomes for all Americans. Thanks for your support!

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) cell)

Meena.Seshamani@cms.hhs.gov



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From: Chip Kahn <CKahn@FAH.org>
Sent: 6/30/2022 7:28:33 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: FW: FW: letter for Secretary Becerra
Attachments: 340b.Sec.Becerra.0630.pdf

Meena, nice seeing you the other evening and thanks again for the fireside chat at our Baltimore meeting.

I am attaching a letter that I just sent to Secretary Becerra on Medicare Outpatient Prospective Payment System (OPPS) policy and the recent Supreme Court decision on *AHA v Becerra*. Wanted to alert you to our support for the current CMS policy on these payments as well as concerns about potential remedies that may be developed resulting from the Supreme Court decision. Thanks Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

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Washington, DC 20001

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From: Chip Kahn
Sent: Thursday, June 30, 2022 3:22 PM
To: sean.mccluskie@hhs.gov
Cc: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-Lasure@cms.hhs.gov>; 'Samuel.Bagenstos@hhs.gov' <Samuel.Bagenstos@hhs.gov>
Subject: letter for Secretary Becerra

Sean, hope you are doing well.

Attached is a letter for Secretary Becerra from FAH on the current Medicare Outpatient Prospective Payment System (OPPS) policy regarding payment for drugs acquired under the 340B program.

The letter includes our strong statement of support for the Administration's policy that adjusts Part B drug payments and hospital outpatient facility fees informed by survey results on acquisition costs for 340B-acquired drugs since CY 2021. And asserts, due to the recent Supreme Court decision re American Hospital Association v. Becerra, our view that any CMS resolution of the underpayments on drug claims with 340B-participating hospitals, it is unnecessary and would be inappropriate for CMS to adjust payments directly or indirectly on non-drug claims because it discovered, years later, that any assumptions underlying the need for budget neutrality in this case are not accurate.

Happy to discuss these issues further with you or the Secretary. Thanks so much for passing this letter on to the Secretary. As you will see I am copying both the CMS Administrator as well as your HHS General Counsel on the letter and this email. All the best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

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Washington, DC 20001

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Sent: 11/20/2023 10:35:37 PM +0000
Subject: FW: FW: MA plan concern
Attachments: FAH Letter to CMS on UHC coverage policy 11-20-2023.pdf

My best,
Meena

Meena Seshamani, MD, PhD (she/her)
Director, Center for Medicare
(b)(6) (cell)
Meena.Seshamani@cms.hhs.gov



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Sent: Monday, November 20, 2023 5:23 PM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Cc: Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Donald May <dmay@fah.org>; Steve Speil <SSpeil@FAH.org>; Katie Tenoever <ktenoever@FAH.org>; Charlene MacDonald <CMacDonald@fah.org>
Subject: MA plan concern

Chiquita, please see the attached letter on a very important concern related to the MA plans, and specifically UnitedHealthcare. The Federation is very concerned that UnitedHealthcare would be violating the recent coverage changes made by CMS in the 2024 MA policy and technical rule and thus frankly shortchanging coverage for Medicare beneficiaries. We believe UnitedHealthcare's action have implications for how CMS plans to track and enforce the new regulations. We would appreciate the opportunity to meet with you and your team on this issue to discuss ways that hospitals can best make you aware of these plan policies so you can take action to ensure MA enrollees receive the same benefits to which they are entitled.

Thanks for your consideration and hope you can take a much-deserved break during this Thanksgiving season. Chip

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From: Mark Miller <MMiller@arnoldventures.org>
Sent: 6/27/2022 8:01:52 PM +0000
To: "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>
CC: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: 2 items
Attachments: Research_Upcoding in the Industry.docx

Rough list of coding cases attached.

MedPAC email: Scameron@medpac.gov for discussing quality data and encounter data.

--

I owe you a list of MA projects AV is funding.

Mark E. Miller, PhD

Executive Vice President of Health Care

Arnold Ventures
1776 I (Eye) Street N.W., Suite 850
Washington, D.C. 20006

(202) 854-2863 direct (b)(6) cell

mmiller@arnoldventures.org

From: Amy Abdnor <AAbdnor@arnoldventures.org>
Sent: 10/13/2023 2:10:50 PM +0000
To: "Brooks-LaSure, Chiquita (CMS/OA)" <Chiquita.Brooks-LaSure@cms.hhs.gov>; "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>; "Engelhardt, Tim (CMS/FCHCO)" <Tim.Engelhardt@cms.hhs.gov>; "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>; "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>
CC: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddd.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snpalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>
Subject: Recommended Improvements to Medicare Plan Finder
Attachments: Medicare Plan Finder Identified Changes.pdf

Good Morning,

First and foremost, we really appreciate CMS's continued investments in improving care for people who are dual-eligible. Ahead of this Open Enrollment cycle, I'm attaching a letter from a group of aligned organizations with some ideas for how Plan Finder could be improved to further support people who are dual eligible with understanding their coverage options and promoting integrated models in the future.

We are more than happy to answer any questions about these ideas, and we look forward to continuing to work with CMS to advance high quality coverage for this important population.

Best,

Amy

Amy Abdnor (she/her)

Director, Health Care

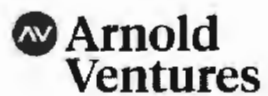
Email aabdnor@arnoldventures.org | Twitter [@amyabdnor](https://twitter.com/amyabdnor)

Office 202.655.2018

1201 New York Avenue, Suite 1100-A

Washington, D.C. 20006

arnoldventures.org



From: "Harris, William (CMS/OA)" <William.Harris@cms.hhs.gov>
Sent: 5/20/2022 4:01:21 PM +0000
To: Chip Kahn <CKahn@FAH.org>
CC: Christi.Grimm@oig.hhs; "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>; "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>; "sspeil (fah.org)" <sspeil@fah.org>
Subject: RE: RE: MA and prior authorization

Good afternoon. Thank you very much for this letter and for reaching out to us on this issue. We're in receipt, and I'll make sure the Administrator and others working on this issue have it. Thanks again,

Will

Will Harris

Senior Advisor

Office of the Administrator

William.Harris@cms.hhs.gov

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From: Chip Kahn <CKahn@FAH.org>
Sent: Friday, May 20, 2022 10:23 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Cc: Christi.Grimm@oig.hhs; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; sspeil (fah.org) <sspeil@fah.org>
Subject: MA and prior authorization

Chiquita: appreciate all you are doing. Attached is a letter re the recent IG report on MA and prior authorization. We thought the referenced IG report was a real wake up call and think it is important for CMS to explore avenues of mitigation for this concern that has such an effect on beneficiaries. Thanks for attention you can give to this. Best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street NW, Suite 600

Washington, D.C. 20001

(Office) 202-624-1534

(Cell) (b)(6)

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From: "Thompson, Ashley" <athompson@aha.org>
Sent: 8/16/2022 6:39:54 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
CC: "Ringgold, Richonda" <rringgold@aha.org>
Subject: FW: FW: RFI just released
Attachments: 2022-08-04_LTR_CMS Comment Period Extension.pdf

Hi Meena – Hope you are well. Rick forwarded your message below.

We are so pleased that CMS released the RFI for feedback on the MA program. We are working on our feedback and hope you received our request for a 30-day extension to the comment period (attached). We're eager to provide thorough input – not just on some of the challenges hospitals/health systems face with MA plans, but also where we believe integrated delivery systems with MA plans are demonstrating a collaborative path forward to the benefit of beneficiaries, tax payers, and network providers. Is there any possibility for additional time to complete the RFI?

Additionally, we would welcome an opportunity discuss it in person. Several in AHA's leadership are out on vacation until after Labor Day. The timing would be after the current deadline, but if that works for you, please let us know who on your teams we should coordinate with for a meeting. I'm copying my assistant Richonda who can help schedule the AHA team.

Thanks so much, and hope you get some time off too before the start of a busy fall!

Ashley

Ashley Thompson
Senior Vice President
Public Policy Analysis and Development
American Hospital Association
800 10th Street, NW, Suite 400
Washington, DC 20001
202-626-2688

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Thursday, July 28, 2022 4:19 PM
To: Pollack, Rick <rpollack@aha.org>
Subject: RFI just released

Hi Rick, I hope you are well.

We wanted to flag for you that this afternoon we issued an RFI <https://public-inspection.federalregister.gov/2022-16463.pdf> that seeks feedback from the public and our partners on ways to strengthen MA to ensure all parts of Medicare are driving towards the Vision for Medicare and the CMS Strategic Pillars.

We created this new opportunity for feedback to increase engagement and gather information and ideas on all aspects of the MA program from stakeholders to inform our work. The sections of the RFI are: a) Advance Health Equity, b) Expand Access: Coverage and Care, c) Drive Innovation to Promote Patient-Centered Care, d) Support Affordability and Sustainability, e) Engage Partners.

We look forward to hearing your feedback. Please let me know if you would like to discuss and we can find a time on the schedule.

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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AHA Cybersecurity Team

From: "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>
Sent: 3/20/2023 7:15:49 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>; "Rice, Cheri (CMS/CM)" <Cheri.Rice@cms.hhs.gov>
Subject: FW: FW: New Survey on Medicare Advantage Reforms

From: Erica Socker <ESocker@arnoldventures.org>
Sent: Monday, March 20, 2023 3:13 PM
To: Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>
Subject: New Survey on Medicare Advantage Reforms

Hi Molly and Meghan,

I wanted to give you a heads up about new national survey results released today that show **voters overwhelmingly support CMS's™ recently proposed reforms to crack down on the abusive overbilling practices of Medicare Advantage insurers which are costing seniors and taxpayers billions.**

Here are a few highlights from the survey:

- Almost nine in 10 voters (87%) favor reforms to reduce Medicare Advantage overpayments. This includes (90%) of Democrats, (85%) of independents, and (86%) of Republicans.
- 70% of voters say the government should do more to **prevent fraudulent billing** practices by health insurance companies in Medicare Advantage.
- 64% say the government should do more to make sure health insurance companies in Medicare Advantage are **not overpaid for the coverage they provide.**

The poll makes it clear that there is support for Medicare Advantage payment reforms which are urgently needed to improve program integrity and hold insurers accountable for providing value to beneficiaries and taxpayers.

Here's a look at the press release and the survey memo with more information about the poll as well as an All Interested Parties Memo detailing the poll findings and explaining how CMS's™ proposed changes to Medicare Advantage payments are a step in the right direction but more must be done to stop insurance company waste and fraud.

As CMS works to finalize the Medicare Advantage rate notice in early April, cracking down on insurance company waste and abuse is a critical first step. The cost of delaying or not enacting reforms is clear. Insurance company upcoding and overcharges will cost taxpayers **\$23 billion this year alone.**

If there's any additional information or support I can provide, feel free to respond to this email or contact our Medicare Advantage team at medicareadvantage@arnoldventures.org.

Best,
Erica

Erica Socker, PhD

Vice President, Health Care

Office 202.854.2872

1201 New York Ave NW

Suite 1100-A

Washington, DC 20006

arnoldventures.org



From: "Engelhardt, Tim (CMS/FCHCO)" <Tim.Engelhardt@cms.hhs.gov>
Sent: 10/13/2023 3:11:33 PM +0000
To: "Turco, Molly (CMS/CM)" <Molly.Turco@cms.hhs.gov>; "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: FW: FW: Recommended Improvements to Medicare Plan Finder
Attachments: Medicare Plan Finder Identified Changes.pdf

Molly and Meena –

FYI, we have an RFI in the 2025 C/D rule on one of the topics in here, partly because we weren't sure where the advocates would be on this. Now we know!

These groups should see the RFI in the C/D rule as being responsive to their letter, but the bigger steps is to get OC bought in, and we're not there yet.

Tim Engelhardt (he/him)

Medicare-Medicaid Coordination Office

Centers for Medicare & Medicaid Services

tim.engelhardt@cms.hhs.gov

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From: Amy Abdnor <AAbdnor@arnoldventures.org>
Sent: Friday, October 13, 2023 10:11 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Engelhardt, Tim (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Cc: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddds.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snpalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>
Subject: Recommended Improvements to Medicare Plan Finder

Good Morning,

First and foremost, we really appreciate CMS' continued investments in improving care for people who are dual-eligible. Ahead of this Open Enrollment cycle, I'm attaching a letter from a group of aligned organizations with some ideas for how Plan Finder could be improved to further support people who are dual eligible with understanding their coverage options and promoting integrated models in the future.

We are more than happy to answer any questions about these ideas, and we look forward to continuing to work with CMS to advance high quality coverage for this important population.

Best,

Amy

Amy Abdnor (she/her)

Director, Health Care

Email aabdnor@arnoldventures.org | Twitter [@amyabdnor](https://twitter.com/amyabdnor)

Office 202.655.2018

1201 New York Avenue, Suite 1100-A

Washington, D.C. 20006

arnoldventures.org



From: Chip Kahn <CKahn@FAH.org>
Sent: 12/14/2022 9:50:04 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
Subject: RE: RE: Medicare C&D Proposed Rule

Meena, thanks for the note and thanks again for the opportunity to come down the other day. I will study these proposals and deeply appreciate your attention to these issues. Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

750 9th Street, NW Suite 600

Washington, DC 20001

202-624-1534

www.fah.org

[@ChipKahn](#)



From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Wednesday, December 14, 2022 4:41 PM
To: Chip Kahn <CKahn@FAH.org>
Subject: Medicare C&D Proposed Rule

CAUTION: EXTERNAL: THIS MESSAGE WAS SENT FROM OUTSIDE OF FAH

Hi Chip,

It was great to see you earlier this week.

I wanted to make sure you saw CMS's™ release of the 2024 Medicare Part C & D proposed rule.

The proposed rule improves MA and Part D coverage, increases access to care, including behavioral health services, and promotes equity in coverage. Key provisions focus on marketing protections, improvements to prior authorization, enhancements to Star Ratings, and expands low-income subsidies for coverage.

We are excited for the beneficiary protections and other enhancements in this rule and look forward to stakeholder feedback. Please let us know if you have any questions.

Press release:

<https://www.cms.gov/newsroom/press-releases/hhs-proposes-rule-strengthen-beneficiary-protections-improve-access-behavioral-health-care-and>

Fact sheet:

<https://www.cms.gov/newsroom/fact-sheets/contract-year-2024-policy-and-technical-changes-medicare-advantage-and-medicare-prescription-drug>

Federal reg:

<https://www.federalregister.gov/public-inspection/current>

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) (cell)

Meena.Seshamani@cms.hhs.gov



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Sent: 3/16/2023 3:31:08 PM +0000
To: "Brooks-LaSure, Chiquita (CMS/OA)" <Chiquita.Brooks-LaSure@cms.hhs.gov>
CC: "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>; "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>; Steve Speil <SSpeil@FAH.org>; Katie Tenoever <ktenoever@FAH.org>; Lauren Aronson <laronson@mc-dc.com>; "Choe, Kenneth Y." <ken.choe@hoganlovells.com>
Subject: follow-up
Attachments: 2023 340B Remedies--FAH Pre-Rulemaking Letter 2013-03-16.pdf

Chiquita: wanted to again express my appreciation for the time you spent a few months ago on our visit re the 304B remediation issue. Anticipating your consideration of regulatory action, I am attaching a letter which summarizes our assessment of the policy implications of the issue. We stress the important role of prospective payment in Medicare that is such a critical link for hospitals and others to provide consistent, quality beneficiary access to care. I am happy to discuss any aspect of the impact of this issue that would be useful to your process, otherwise thanks for your time and attention on this critical matter. Best, Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

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Washington, DC 20001

202-624-1534

www.fah.org

[@ChipKahn](#)



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From: "Thompson, Ashley" <athompson@aha.org>
Sent: 10/13/2023 1:44:26 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>
CC: "Rice, Cheri (CMS/CM)" <Cheri.Rice@cms.hhs.gov>; "Millerick, Michelle" <mmillerick@aha.org>; "Ross, Priscilla" <pross@aha.org>; "Hughes, Stacey" <shughes@aha.org>
Subject: Thanks and MA requests
Attachments: 2023-10-13_LTR_CMS MA Enforcement_final.pdf

Hi Meena – I wanted to thank you for tapping our “Fireside Chat” a few weeks ago. We played it at our National RPB and it was really well received. We had a panel discussion on MA challenges with three of our board members after, and got great audience participation.

In response, we wanted to send you the attached letter urging the agency to conduct rigorous oversight and enforcement of its new MA policies and safeguards for beneficiaries. We provide four specific recommendations in the attached: data collection and reporting; routine auditing; pathways to report suspected violations; and enforcement penalties.

We would be pleased to speak with you further, or other members of your team on these recommendations!

Thanks again for your partnership. Hope you have a nice weekend.

Ashley

Ashley Thompson
Senior Vice President
Public Policy Analysis and Development
American Hospital Association
800 10th Street, NW, Suite 400
Washington, DC 20001
202-626-2688

From: "Harris, Will (CMS/OA)" <William.Harris@cms.hhs.gov>
Sent: 10/4/2022 10:00:01 PM +0000
To: "CBL (she/her), Administrator (CMS/OA)" <CBL@cms.hhs.gov>
CC: "Ellis (she/her), Kyla (CMS/OA)" <Kyla.Ellis@cms.hhs.gov>; "OToole, Meghan (CMS/OA)" <Meghan.OToole1@hhs.gov.onmicrosoft.com>
Subject: FW: FW: thanks!

FYI thank you note from FAH

From: Chip Kahn <CKahn@FAH.org>
Sent: Tuesday, October 4, 2022 2:52 PM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>
Subject: thanks!

Chiquita, thanks so much for participating last week in our fireside chat at the Federation meeting. You were great in the session and the FAH membership deeply appreciates your willingness to come to our meeting as well as your openness and candor. They are grateful for your leadership and sensitivity on hospital issues. With the waning of direct pressures from confronting COVID-19, they are emerging from a difficult time only to face the ongoing side effects of the pandemic. It is good to know there is someone in your role that has a good understanding of the challenges hospitals face to maintain patient care and service to their communities. Further, as you could see, they have grave concerns about the effects on care of MA and feel strongly that action is needed to stem the excesses of managed care on Medicare beneficiaries. Look forward to the next time we meet, thanks again. Chip

Charles N. Kahn III

President and CEO

Federation of American Hospitals

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From: "OToole, Meghan (CMS/OA)" <Meghan.OToole1@cms.hhs.gov>
Sent: 3/20/2023 7:23:59 PM +0000
To: [REDACTED] (she/her), Administrator (CMS/OA)" <[REDACTED]>; "Blum, Jonathan (CMS/OA)" <Jonathan.Blum@cms.hhs.gov>
Subject: FW: FW: New Survey on Medicare Advantage Reforms

Hi Chiquita and Jon – sharing the below survey results on MA.

Thanks,

Meghan

From: Erica Socker <ESocker@arnoldventures.org>
Sent: Monday, March 20, 2023 3:13 PM
To: Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>
Subject: New Survey on Medicare Advantage Reforms

Hi Molly and Meghan,

I wanted to give you a heads up about new national survey results released today that show **voters overwhelmingly support CMS' recently proposed reforms to crack down on the abusive overbilling practices of Medicare Advantage insurers – which are costing seniors and taxpayers billions.**

Here are a few highlights from the survey:

- Almost nine in 10 voters (87%) favor reforms to reduce Medicare Advantage overpayments. This includes (90%) of Democrats, (85%) of independents, and (86%) of Republicans.
- 70% of voters say the government should do more to **prevent fraudulent billing** practices by health insurance companies in Medicare Advantage.
- 64% say the government should do more to make sure health insurance companies in Medicare Advantage are **not overpaid for the coverage they provide.**

The poll makes it clear that there is support for Medicare Advantage payment reforms which are urgently needed to improve program integrity and hold insurers accountable for providing value to beneficiaries and taxpayers.

Here's a look at the press release and the survey memo with more information about the poll as well as an All Interested Parties Memo detailing the poll findings and explaining how CMS' proposed changes to Medicare Advantage payments are a step in the right direction but more must be done to stop insurance company waste and fraud.

As CMS works to finalize the Medicare Advantage rate notice in early April, cracking down on insurance company waste and abuse is a critical first step. The cost of delaying or not

enacting reforms is clear. Insurance company upcoding and overcharges will cost taxpayers **\$23 billion this year alone.**

If there's any additional information or support I can provide, feel free to respond to this email or contact our Medicare Advantage team at medicareadvantage@arnoldventures.org.

Best,
Erica

Erica Socker, PhD

Vice President, Health Care

Office 202.854.2872

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Suite 1100-A

Washington, DC 20006

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From: "Yao, Kristiana (CMS/OA)" <Kristiana.Yao1@cms.hhs.gov>
Sent: 4/25/2022 1:01:12 PM +0000
To: "Richardson, Erin (CMS/OA)" <Erin.Richardson@cms.hhs.gov>; "Lynk, Beth (CMS/OC)" <Florence.Lynk@cms.hhs.gov>; "OToole, Meghan (CMS/OA)" <Meghan.OToole1@cms.hhs.gov>; "Harris, William (CMS/OA)" <William.Harris@cms.hhs.gov>
Subject: FYI: FYI: Embargoed AHA report on inflation and hospital finances
Attachments: 2022-Hospital-Expenses-Increase-Report-Final-Final.pdf

Hi all,

Just a heads up that I received the attached from Priscilla Ross at the AHA, who attended one of our events in Chicago earlier this week. The report will be released at 10am today and is titled: Massive Growth in Expenses and Rising Inflation Fuel Continued Financial Challenges for America's Hospitals and Health Systems: Hospitals are experiencing significant increases in expenses for workforce, drugs and medical supplies.

The pandemic has strained hospitals' and health systems' finances. Many hospitals operate on razor thin margins, so even slight increases in expenses can have dramatic negative effects on operating margins, which can jeopardize their ability to care for patients. These expense increases have been more challenging to withstand in light of rising inflation and growth in input prices. In fact, despite modest growth in revenues compared to pre-pandemic levels, median hospital operating margins were down 3.8% by the end of 2021 compared to pre-pandemic levels, according to Kaufman Hall. Further exacerbating the problem for hospitals are Medicare sequestration cuts and payment increases that are well below increases in costs. For example, an analysis by PINC found that for fiscal year 2022, hospitals received a 2.4% increase in their Medicare inpatient payment rate, while hospital labor rates increased 6.5%.

These levels of increased expenses and declines in operating margins are not sustainable. This report highlights key pressures currently facing hospitals and health systems, including:

I. Workforce and contract labor expenses

II. Drug expenses

III. Medical supply and PPE expenses

IV. Rising economy-wide inflation

Best,

Kristiana

From: Ross, Priscilla <pross@aha.org>
Sent: Monday, April 25, 2022 7:21 AM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Subject: Embargoed AHA report on inflation and hospital finances

Good morning Kristiana,

I hope you had a great weekend.

We are very excited about the Administrator's address at our Annual Membership Meeting this morning, and we look forward to her remarks.

I want to call to your attention the attached report detailing the impact of inflation on hospitals' finances and operations. It will be released to the press at 10 a.m. today.

Please feel free to contact me if you have any questions.

Thank you,

Priscilla

Priscilla A. Ross

American Hospital Association

(b)(6) (cell)

From: "Broccolino, Michele (CMS/OC)" <Michele.Broccolino@cms.hhs.gov>
Sent: 10/16/2023 1:13:23 PM +0000
To: "Seshamani, Meena (CMS/OA)" <Meena.Seshamani@cms.hhs.gov>;
"Booth, Jon (CMS/OC)" <Jon.Booth@cms.hhs.gov>; "Harmatuk, Frances
(CMS/OC)" <Frances.Harmatuk@cms.hhs.gov>; "Pressley, Erin
(CMS/OC)" <Erin.Pressley@cms.hhs.gov>
CC: "Wallace, Mary (CMS/OC)" <Mary.Wallace@cms.hhs.gov>
Subject: FW: FW: Recommended Improvements to Medicare Plan Finder
Attachments: Medicare Plan Finder Identified Changes.pdf

Thanks so much Meena – Adding in Jon, Frances and Erin here in Mary’s absence.

Michele Broccolino | Special Assistant to the Deputy Director | Office of Communications|
Centers for Medicare & Medicaid Services | 7500 Security Blvd., Baltimore, MD 21244|
☎:410-786-6144 | ✉: michele.broccolino@cms.hhs.gov

From: Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>
Sent: Friday, October 13, 2023 10:22 AM
To: Wallace, Mary (CMS/OC) <Mary.Wallace@cms.hhs.gov>; Broccolino, Michele (CMS/OC)
<Michele.Broccolino@cms.hhs.gov>
Subject: FW: Recommended Improvements to Medicare Plan Finder

Wanted to make sure you see these suggestions...

My best,

Meena

Meena Seshamani, MD, PhD (she/her)

Director, Center for Medicare

(b)(6) cell)

Meena.Seshamani@cms.hhs.gov



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From: Amy Abdnor <AAbdnor@arnoldventures.org>
Sent: Friday, October 13, 2023 10:11 AM
To: Brooks-LaSure, Chiquita (CMS/OA) <Chiquita.Brooks-LaSure@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Engelhardt, Tim (CMS/FCHCO) <Tim.Engelhardt@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Cc: Christine Aguiar Lynch <clynch@communityplans.net>; Arielle Mir <AMir@arnoldventures.org>; Mark Miller <MMiller@arnoldventures.org>; Leena Sharma <lsharma@communitycatalyst.org>; Kevin Prindiville <kprindiville@justiceinaging.org>; Amber Christ <achrist@justiceinaging.org>; Lindsey Copeland <lcopeland@medicarerights.org>; Mary P. Sowers <msowers@nasddds.org>; Howard Bedlin <Howard.Bedlin@ncoa.org>; Mike Cheek <mcheek@snpalliance.org>; Sarah Rosenblum <sarah@atiadvisory.com>; Allison Rizer <allison@atiadvisory.com>; Lois Simon <lois@lsimon.solutions>; Henry Claypool <hclaypool80226@gmail.com>
Subject: Recommended Improvements to Medicare Plan Finder

Good Morning,

First and foremost, we really appreciate CMS' continued investments in improving care for people who are dual-eligible. Ahead of this Open Enrollment cycle, I'm attaching a letter from a group of aligned organizations with some ideas for how Plan Finder could be improved to further support people who are dual eligible with understanding their coverage options and promoting integrated models in the future.

We are more than happy to answer any questions about these ideas, and we look forward to continuing to work with CMS to advance high quality coverage for this important population.

Best,

Amy

Amy Abdnor (she/her)

Director, Health Care

Email aabdnor@arnoldventures.org | Twitter [@amyabdnor](https://twitter.com/amyabdnor)

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